













WORD FROM THE MINISTER

Aquaculture plays a key role in food security and job creation in Madagascar.

Faced with today's galloping demographic situation, our country must meet the challenge of feeding its population sustainably while preserving precious aquatic ecosystems. Being at the heart of the development of our blue economy, Aquaculture positions itself as a key sector, supported by flourishing exports of farmed shrimp, red algae, sea cucumbers and caviar. Currently, Malagasy aquaculture production is expected to reach around 30.000 tonnes by 2023. However, based on our exceptional natural assets, this sector has the potential to far exceed this figure in order

to meet the country's estimated needs, set at 307.000 tonnes per year, if today's overall production is 142.000 tonnes.

Considering the rich biodiversity of Madagascar, it has aquatic resources with a high market value, although this potential remains largely unexploited. It becomes a pressing need to intensify our national aquaculture production, particularly in view of annual fish consumption, currently estimated at 7 kg per capita, below the African average of 11 kg per capita. This increase is crucial if we are to meet the ever-growing demand for food.

The development of Aquaculture is perfectly in line with the 2050 vision of the United Nations Convention on Biological Diversity, thus supporting halieutic production. This initiative aligns harmoniously with the General State Policy of His Excellency President Andry Rajoelina, which is based on three pillars: human capital, industrialization and economic transformation, and improved governance, in particular, the fight against corruption.

To this end, the National Aquaculture Development Strategy takes on its full meaning, aiming to fully exploit the opportunities offered by this buoyant sector, with a focus on priority sectors such as Algoculture, sea cucumber farming, Crab farming, and Inland Aquaculture (tilapia and carp). Aquaculture is the future of fisheries worldwide.

To conclude, the framework document entitled Aquaculture Investment Guide for Madagascar) is a sector guide for national and international players wishing to invest in the Aquaculture sector on the Island.

My team and I look forward to welcoming you, valued investors, to take up the challenge with us.

Together, we go further!





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• TILAPIA DE L'EST (EASTERN TILAPIA) • OCEAN FARMERS

2. INVESTMENT OPPORTUNITIES

INDIAN OCEAN TREPANG

ACIPENSER

USEFUL LINKS

TIA MIARY

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MADAGASCAR Source: MPEB - EDBM 2024 AT A GLANCE



Capital city:

Antananarivo

m²

587.000 km² of areas 36M ha of arable land 7,6M ha protected areas

Madagascar

400 km
To the east of
Mozambique,
in the Indian Ocean.



Macro-economic indicators

Indicators	2021	2022
GDP per inhabitants (USD)	502.6	536.2
Nominal GDP (in MGA billion)	55744.4	63 099.1
Real growth in GDP	5.7 %	4.2 %
Trade balance (as a percentage of GDP)	-6.7 %	-5.0 %
Domestic savings (as a percentage of GDP)	11.3 %	14.7 %
Inflation rate (average rate for the period)	5.8 %	8.2 %
Growth rate	5.7 %	4.2 %



Sectors' contribution to GDP

Sectors	2021	2022
Construction	11.2 %	9.68 %
Industry	13.5 %	14.42 %
Agriculture	16.1 %	16.06 %
Mining sector	55.4 %	23.6 %
Tourism	1.3 %	0.79 %
Fisheries	5.1 %	4.1 %

INTERNATIONAL Shanghaï declaration: Aquaculture for food and sustainable development (September 25, 2021) 1.1 WELLSUPERVISED SECTOR Source: MPEB, 2024 **REGIONAL** SADC's Aquaculture **Development Strategy NATIONAL** Madagascar National **Aquaculture Development Strategy** (SNDAM)) (2021-2030) Algoculture Blue economy development plan · Crab farming regional action plan development plan, Scylla (2021-2026)serrata (2021-2026) **BLUE** AQUACULTURE **ECONOMY** · Inland aquaculture development plan in Madagascar · Sea cucumber (2022-2027)Development plan (2021-2026) Ocean Governance Integrated Policy -· Climate Change Adaptation Strategy for PIGO Madagascar Blue Economy National the Inland Aquaculture Sector in Madagascar Investment plan (PNIEB) (2022-2027)

- The Ministry in charge Fisheries and Aquaculture is responsible for their implementation, in close collaboration with partners from the private sector and civil society.
- The MPEB has drawn up job descriptions to enhance the skills of fish farmers.

1.2 **REASSURING** LEGAL SYSTEM Source: MPEB, 2024

INVESTMENT IN MADAGASCAR

- · Law No. 2023-002 of July 27, 2023 on investment in Madagascar
- Decree No. 99-954 of December 15, 1999 amended by the decree n° 2004-167 on February 03, 2004 on making investment compatible with the environment (MECIE)

FISHERY AND AQUACULTURE

- Law No. 2015-053 of February 03. 2016 pertaining to fisheries and Aquaculture
- · Law No. 2018-025 of December 26, 2018 relating to maritime zones of the maritime space under the jurisdiction of the Republic Madagascar
- Law No. 2018-026 of December 26, 2018, revising Law No. 2015-053

HEALTH CONTROL

- Decree No. 2005-375 of June 25, 2005, creating the French Fisheries Health Authority (ASH)
- Decree No. 2018-479 of May 29, 2018 concerning the health police of aquatic species and their derived product as well as the prevention and control measures against their diseases maladies

AQUACULTURE

• Decree No. 2016-1493 of January 12, 2017, pertaining to the regulation of Aquaculture activities

MAINLAND FISH FARMING

- Order No. 9037/2020 of May 14, 2020 setting the terms and conditions for issuing the fish farmer's card for inland waters
- Order No. 32004/2023 of November 29, 2023 on production systems and types of inland fish farming
- Order No. 32005/2023 of November 29, 2023 relating to the conditions of practice for inland fish farming

CAGED FISH FARMING

 Order 3925 / 2018 of February 20, 2018 on regulating of caged fish farming and its installations in the State's inland public domain

SALES

 Order No. 8333/2001 of July 30, 2001, regulating hygiene conditions applicable establishments, preparing, processing, packaging, storing or distributing animal foodstuff or foodstuffs of animal origin intended for the local market





The laws, decrees and orders can be consulted on the MPEB website: https://www.mpeb.mg/textes-et-lois/



Substantial resources

- 5.603 km of coastline, a large part of which is suitable for marine aquaculture: seaweed, shrimp, sea cucumbers, oysters...
- 300.000 ha mangroves, a real ecological niche, favourable to crab farming.
- **50.000 ha** of "tannes" or salt flats including 27.000 ha suitable for shrimp aquaculture (i.e 11.000 ha of basins).
- 150.000 ha natural bodies of water (lakes, rivers, canals) suitable for fish farming in cages and enclosures.

Malagasy Aquaculture sector list

- 30.000 t/year of aquaculture production, including 23,000 t of marine production and 7,000 t of inland production.
- The world's **best giant tiger shrimp** (*Penaeus monodon*). Madagascar has already distinguished

itself by being the first to obtain the prestigious **Label Rouge** and **Organic certification**.

It is also **IKIZUKI Label** and **ASC Label** certified.

· Sole **CaViar** producer in Africa.









Favourable eco-climatic conditions for good zoo-technical performance of species Aquaculture and farm economics.

Fish farming and spirulina farming offer strong growth potential in Madagascar, as the species reared (tilapia, carp, and spirulina) can adjust to a wide range of eco-climatic and environmental conditions, from the central highlands to coastal regions.

1.4 ACCESS TO THE MARKET

Preferred access to major international market

AFRICA

- · SADC : Southern African Development Community
- · COMESA : Common Market for Eastern and Southern Africa
- ZLECAF : African **Continental Free Trade** Area

Regional and bilateral agreement

+1 billion

Potential consumers in 41 african countries

EUROPEAN UNION

- Sales preferences
- · Anything but arms (EBA)
- GSP Generalized system of preference
- · Sales agreement
- Economic partnership agreement-EPA between **EU** and African countries
- Economic Partnership Agreement-EPA between the United Kingdom and African countries

INDIAN OCEAN

- · Indian Ocean Rim **Association IORA**
- · IOC- Indian Ocean Commission

UNITED STATES OF AMERICA

- · AGOA: African Growth and Opportunity Act
- · For the same item, AGOA beneficiaries cost 35 % less than non-AGOA beneficiaries

Other accessible markets for Madagascars





China



Russia



United Arab Emirates ...

Madagascar is member of:



1. Why invest in AQUACULTURE?

1.5 CURRENT AQUACULTURE PRODUCTION

AREA

Source: MPFB 2024

A growing domestic market for fish

7 kg/capita/year
 of consumption in 2023,
 target 11 kg/capita/year

High concentration of:

- Fish farming
- Shellfish farming
- Crab farming
- Shrimp farming
- Sea cucumber farming
- Seaweed farming
- Spirulina farming



Map: MPEB 2024

2.1 TYPES OF EXISTING AQUACULTURE Source: MPEB, 2024

Mainland aquaculture

FISH FARMING ALGOCULTURE CAGED FISH POND FISH RICE-FISH FISH FARMING IN SPIRULICULTURE FARMING FARMING FARMING ABOVE GROUND PONDS SPECIES Tilapia and Carp Arthrospira platensis Sturgeon **Tilapia** Carp (Oreochromis niloticus) (Cyprinus carpio) (var. Toliara and (Acipenser sp.) (Cyprinus carpio) A. maxima) **OPERATING MODEL** Industrial companies Family/Individuals Family/Individuals Industrial companies Associations/Cooperatives Private producers working to combat malnutrition

Marine aquaculture

•		
SHRIMP FARMING	SEA CUCUMBER FARMING	ALGOCULTURE
SHRIMP FARMING IN BASINS	ENCLOSURE FATTENING	STAKE-STRING AND LONG-LINE SYSTEM
SPECIES		
Giant tiger shrimp (Penaeus monodon)	Sea cucumber (Holothuria scabra)	Algues rouges (Eucheuma striatum, Kappaphycus alvarezii, et E. spinosum)
OPERATING MODEL		
Industrial companies	Private production farm Villagers along the coastline	Industrial companies (Company Farm) system Villagers along the coastline

Existence of some hydroponic fish farming, particularly in the regions of Atsinanana and Analamanga

> hoto 2: @ FAO/J.K. Saha hoto 3: @ Tha Miary hoto 4: @ SPIRJSUD Maninday hoto 5: @ Dr Randrianlala hoto 6: @ Dr Randrianlala hoto 6: @ Pr Braid Ocean Trepang (IOT)

2.2 AQUACULTURE GROWTH Source: MPEB, 2024 **POTENTIAL**

AQUACULTURE SECTOR IN EXPERIMENTAL PHASE

Marine aquaculture

	SHELLFISH FARMING
TYPE	OYSTER FARMING
SPECIES	Pen shell (Atrina sp.)(Anadara sp.)
OPERATING MODEL	Private farm
	CRAB FARMING
TYPE	CRAB FATTENING
SPECIES	Mangrove crab (Scylla serrata)
OPERATING MODEL	Private farm

AQUACULTURE SECTOR WITH STRONG GROWTH POTENTIAL

Mainland aquaculture

- · Spirulina export
- Trout farming relaunch (Rainbow trout farming)
- · Sturgeon basin farming

Marine aquaculture

- · Marine caged fish farming
- · Lobster farming
- Eel farming relaunch (Glass eel collection and eel fattening)





2.3 SHRIMP FARMING

Reared speciest	Giant tiger shrimp (Penaeus monodon)
Rearing system	Semi-intensive in basins
Estimated production	54.000 to 62.000 t

Operated site



89%

	not operated
Current yearly production	4.400 t
Input	 Post-larvae produced by each company's hatchery - nursery Juvenile produced by each company's nursery farm Good-quality feed Fertilizer
Type of sold product	Raw brochetteCrushedPeeled rawWhole cookedTails
Madagascar shrimp destinations	Exportation • France (89 %) • China (8 %) • South Africa, Belgium, Scotland, Spain, India, Japan, Malaysia, Mauritius, Mayotte, United kingdom, Portugal, Thaïland, USA and Vietnam

(3 %)

Global import value

102 million USD (Morocco \$27 M, Belgium \$24 M, Germany \$14 M ...)

Price trend

FOB price (USD/Kg)



Existence of shrimp farming development plan



2. Investment opportunities

2.4 FISH FARMING

FISH FARMING IN PONDS



Reared species

· Outshined 95% par: Nile Tilapia (Oreochromis niloticus

- Carp (Cyprinus carpio).

• 5% by goldfish, Black bass, Gourami...

Suitable site

At least 150.000 ha

Estimated production

potential

45.000 à 300.000 t

Operated site



Current yearly production	• 1 650 t of Tilapia and Carp • 50 t for other species
Input	 Quality juvenile fish Granulated and extruded feeds Fertilizer
Current average yield	10 t/ha and per cycle
Type of sold product	• Live fish • Fresh fish
Destinations	Local sales (local, regional, national market)

₿₿ Fish farming has high growth potential... at the local market, the sales price are steadily rising, regardless the species.





RICE-FISH FARMING



Outshined by carp (Cyprinus carpio)

Estimated production potential

Reared species

Current yearly production	30.000 to 75.000 t
Input	Fingerlings
Current average yield	250 to 300 kg/ha and per year
Type of sold product	• Live fish • Fresh fish
Destinations	Local sales (local, regional, national market)

CAGED FISH FARMING

Fattening of Tilapia



Photo: © Dr RANDRIARI

Reared species	Nile Tilapia (Oreochromis niloticus)
Suitable sites	150.000 à 160.000 ha of natural water bodies (lakes, rivers, canals)
Operated sites	24.000 ha

Operated sites



16% operated 84%

Current yearly production	300 t
Input	• Granulated and extruded feeds • Fingerlings
Current average yield	250 to 500 kg/cage (20 m³) and per cycle
Types of sold product	• Live fish • Fresh fish
Destinations	Local sales (local, regional, national market)

Global import value 1.301 millions USD

(USA \$330 M, Hong Kong \$81 M, Ivory Coast \$73 M ...)

Trend in selling price MGA/kg (Fish farming in ponds - Rice-fish farming)



2. Investment opportunities

STURGEON

Reared species	Six species of sturgeon (Acipenser baerii, A. gueldenstaedtii, A. persicus, A. nudiventris, A. stellatus and Huso huso)
Current yearly production	6 t of caviar and 100 t and sturgeon flesh
Input	Quality feed produced inhouseImported adult sturgeon and fertilized eggs
Types of sold product	Caviar Flesh of sturgeon
Destinations 10% DUBAI 40% FRANCE	• Caviar 2% MAURITIUS, JAPAN, REUNION, SOUTH AFRICA 43% USA • Sturgeon flesh: Local sales in Antananarivo: • Leader Price Tanjombato • Le Gourmet Ankorondrano • Le Marais Ankorondrano
Caviar global import value	188 millions of USD (USA 41M, France 19M, Japon 15M)
Sturgeon flesh global import value	32.000 millions USD (USA \$9.500 M, Japan \$3.700 M, Germany \$2.000 M)
Price trend (Refrigerated Caviars) FOB price (USD/Kg)	409



66

A pioneer in sturgeon egg
production in Africa and the Indian
Ocean, today the Island's caviar,
the national pride, is served on the world's most
prestigious tables, delighting lovers of luxury.

Sturgeon

ANALAMANGA

VAKINANKARAT

2. Investment opportunities

2.5 SEA CUCUMBER FARMING Source: MPEB, 2024 EDBM, 2024 - Trade Map

Reared species Sea cucumber (Holothuria scabra) Suitable site Several coastal areas (in tidal zones) Current yearly production 9 t of trepangs Input Juveniles Feed (at fish hatchery) · Nets for enclosure Global import value 226 millions USD (China \$143 M, South Korea \$23 M. Saudi Arabia \$22 M ...)

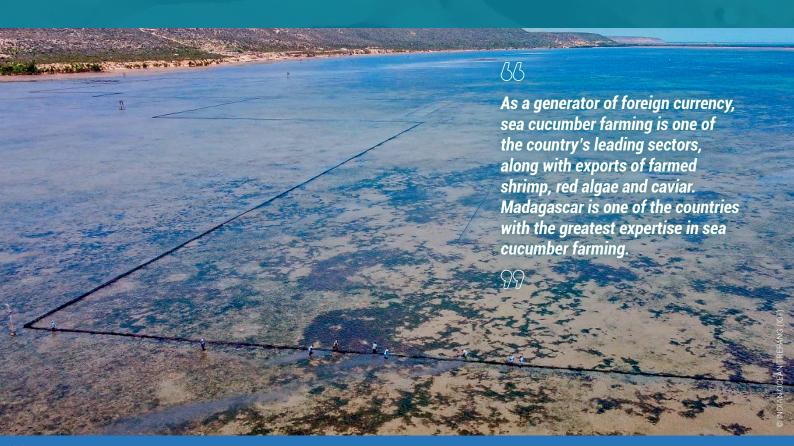






Price trend FOB Price (USD/Kg)









2.6 ALGOCULTURE Source: MPEB, 2024 EDBM, 2024 - Trade Map

Red algae Eucheuma

Crop species	Red alga (Eucheuma striatum or Kappaphycus alvarezii and E. spinosum)
Suitable sites	Several coastal areas (in tidal rocking zones)
Cultivated sites	2.200 to 2.500 ha
Current yearly production	0,8 à 1,2 t of dry algae/ha/an
Type of sold product	Dry algae
Type of sold product Destinations	Dry algae • Europe • USA • Philippines

Eucheuma red algae contains a high proportion of carrageenan. A polysaccharide used in a wide range of industries, including food, pharmaceuticals and cosmetics....

Spirulina

Crop species	Arthrospira platensis var. Toliara and A. maxima.
Estimated production potential	Not yet estimated
Current yearly production	25 t (dry) of spirulina meaning 125 t of fresh spirulina
Input	Somes train quantitiesFertilizationBaking soda
Types of sold product	 Dry spirulina A well-known product Sought after by consumers Opportunity for the sector to expand to the international marketsx 135.000 MGA/kg
Destinations	 Local sales (local, regional, national markets) and distribution to orphanages and nutritional center Export France, Switzerland

NB: there are natural spirulina beds at Belalanda and Ankoronga (region of Toliara).





These companies are convinced that economic performance must go hand in hand with a strong commitment to social responsibility and the environment, and have taken full advantage of countless opportunities offered by the aquaculture sector in Madagascar.

Each, in its own field, has thrived by opting for a responsible, sustainable and fair approaches.



INDIAN OCEAN TREPANG

SEA CUCUMBER

INDIAN OCEAN TREPANG (IOT), established in 2012 to meet the growing demand for sea cucumbers in Southeast Asia, stands out as an example of sustainable Aquaculture in Madagascar. Started with an 8-hectare hatchery-nursery and two village farms, IOT has prospered by generating employment opportunities, preserving local resources and limiting the overexploitation of sea cucumbers, vital for marine ecosystems. The company has experienced remarkable growth thanks to its expertise, a solid team of technicians and biologists, and a committed workforce, with 196 permanent employees, 73 seasonal/temporary workers and 576 farmers.

Currently, with extensive facilities covering 8 hectares for the hatchery-nursery, 220 ha for the Company Farms and 67 ha for the village farms, and a plant processing up to 3.500 cucumbers a day, IOT produces up to 9 t of trepang every year for the Asian market. With ambitious plans to double the size of the Company Farms and increase production capacity over the next five years, the company aims to further strengthen its market position.

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TILAPIA DE L'EST

In 2015, TILAPIA DE L'EST, which brings together fish farmers from the Atsinanana Region, was created with an ambitious vision, to boost fish farming in Madagascar. Despite the modest beginnings on 10 ha, the company overcame major obstacles such as farmers' lack of motivation and difficult access to quality fingerlings and appropriate feed. The initial attempts, using fingerlings from Antananarivo and artisanal feed, were unsuccessful, but with perseverance, TILAPIA DE L'EST opted for Gift-strain fingerlings and extruded floating feed, adapted to the nutritional needs of the fish.

Today, with 100 ha of ponds and 500 partner producers, the company produces 900 t of tilapia a year. The company's success stems from its use of quality materials, breeding expertise, rigorous management and top-notch infrastructure. The vision for the next five years is to expand operations across Madagascar, increase production and establish a local feed factory to reinforce self-sufficiency.

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OCEAN FARMERS DRY ALGAE

OCEAN FARMERS, much more than a commercial success, embodies a story of sustainable, community-based growth. Launched in 2011 in the coastal villages of Toliara's Bay, this innovative initiative is the result of a fruitful collaboration between residents and COPEFRITO's seaweed farming department.

At first, the project grew fast by involving 200 seaweed farmer households in nine villages. In 2017, OCEAN FARMERS evolved into a leading aquaculture company, exporting to markets such as France and Tunisia. The collaboration has expanded to around 30 villages, involving nearly 1,200 seaweed farmer households and exceeding 1000 t of yearly production.

Even in 2020, in spite of the health crisis, the company produced 1.500 t of algae, involving 42 villages. Currently, on 2.000 ha, Ocean Farmers employs 200 full-time staff, engages 40 day labourers and around 2.000 contract farmers, producing around 1.300 t of dry algae per year. The goal is to double its production over the next five years, OCEAN FARMERS is committed to growth that respects communities and ecosystem.

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ACIPENSER STURGEONS EGGS

A pioneer in sturgeon egg production in Africa and the Indian Ocean, ACIPENSER's caviar, a national pride, now graces the world's most prestigious tables, delighting lovers of luxury.

In 2009, ACIPENSER began its journey by breeding rare species on an initial area of 6 ha in the locality of Mantasoa. With a forward-looking vision, the company focused its efforts on the production of sturgeon caviar, achieving impressive growth.

Between 2019 and 2023, the production goes from 4 to 10 t. currently, with a significant expansion to 20 ha, 22 basins and 50 cages, ACIPENSER employs 293 people to maintain its position in the sector. The key to success lies in the commitment to product quality, with sturgeon caviar exported to various international markets. ACIPENSER projects the future to 2029 by aiming to reach cruising speed through offering a complete caviar experience from all six sturgeon species

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TIA MIARY CARP & TILAPIA

Created in 2017, TIA MIARY, a company specializing in carp and tilapia farming, is a living proof that with a good dose of determination, but also intense training, you can turn a modest rice field into a flourishing success in fish farming.

Starting with 30 ares, the company now farms one hectare. With 60 ares of grow-out ponds, it can achieve a yearly production of 2 t of fish. Thanks to 40 ares dedicated to fingerling rearing, it produces 100.000 fingerlings a year. In addition, two floating grow-out cages produce nearly 600 kg annually.

TIA MIARY has diversified its production methods. The hard work of its six members, trained in fish farming and management, has been the mainstay of its success. Its products, ranging from live fish to fingerlings, are sold exclusively locally. Demonstrating its adaptability to the varied needs of consumers, the company plans to expand its floating cages and improve its ponds.

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Tia-Miary-pisciculture (Fb)

MISSIONS & REMIT OF AQUACULTURE RELATED ENTITIES AT MFBE Source: EDBM, 2024



AQUACULTURE DEPARTMENT (AD)

- Implementation of Aquaculture Development strategies, while taking into account production systems as well as village and industrial approaches
- Promotion of techniques and innovations based on the valorization of aquatic genetic resources



MALAGASY AGENCY FOR FISHERIES AND AQUACULTURE (MAFA)

• Financing, monitoring and evaluation of activities implemented by projects or organizations contributing to the sustainable fisheries and aquaculture sector



AQUACULTURE DEVELOPMENT CENTER (ADC)

- Determine the best systematic approaches and biotechnical standards for rearing species suitable for Aquaculture
- Demonstrate and transfer the selected methodologies to civil servants, artisanal fish farmers, artisanal companies and SMEs, and possibly industrial companies, through practical training
- Contribute to the sustainable development of Aquaculture, especially the development of Aquaculture potential, including medium and small-scale sites, and increased production by trained Aquaculturists
- · Formulate and test feeds based on local ingredients
- · Supply post-larvae to interested operators
- · Sell the center's products

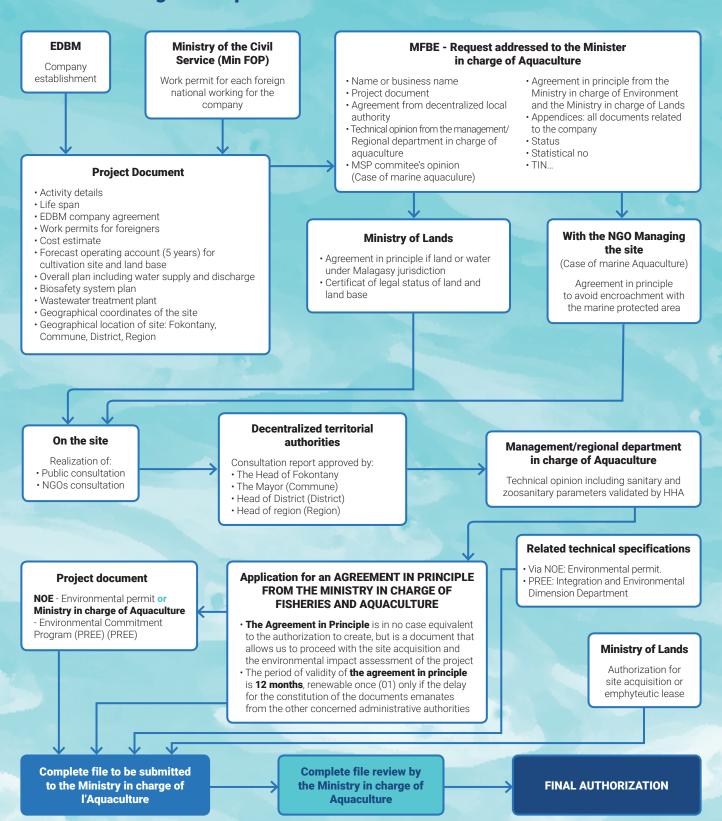
Autorité Sanitaire Halieutique

HALIEUTIC HEALTH AUTHORITY (HHA)



- Management of sanitary approval for processing plants, freezer vessels and refrigerated warehouses
- · Management of zoosanitary approval for aquaculture sites
- · Aquatic Animal Health Surveillance
- · Sanitary inspection of fishery and aquaculture products for export
- Issuance of export health certificates

Investment stages in Aquaculture







NATIONAL AGENCY **FOR INVESTMENT PROMOTION**

YOUR DEDICATED SUPPORT FOR YOUR INVESTMENT IN MADAGASCAR

PRE-ESTABLISHMENT PHASE

- We provide you with the legal and regulatory framework for your investment project and sector
- We support you in getting key information on your investment sector and industry.

ESTABLISHMENT PHASE

- Our online platform and one-stop business start-up service will make it easier for you to set up your company
- We support you throughout the entire process of setting up your company.
- Our one-stop shop will assist you in obtaining VISAs for investors, workers or family reunification
- Our one-stop shop will help you obtain work permits for your expatriate workers

POST-ESTABLISHMENT PHASE (AFTER-CARINC)

- We help you solve specific problems.
- We help you realize your expansion plans

- SUPPORT FROM A DEDICATED INVESTMENT MANAGER - LISTENING AND ADVICE
- CONTACTS WITH PUBLIC AND PRIVATE SECTOR PLAYERS

Orinasa

www.orinasa.edbm.mg

Online platform for your company creation

E-work

www.e-work.edbm.mg

Online platform delivering work permits for foreigners working in Madagascar



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PRESIDENCY OF THE REPUBLIC OF MADAGASCAR www.presidence.gov.mg

MINISTRY OF FISHERIES AND BLUE ECONOMY www.mpeb.mg

MINISTRY OF THE ENVIRONMENT AND SUSTAINABLE DEVELOPMENT

www.environnement.mg

ACSQDA LABORATORY -MINISTRY OF HEALTH www.sante.gov.mg

FOOD AND ENVIRONMENTAL HYGIENE LABORATORY – PASTEUR INSTITUTE OF MADAGASCAR.

www.pasteur.mg lhae@pasteur.mg

LNDV – LABORATOIRE NATIONAL DE DIAGNOSTIC VETERINAIRE(NATIONAL VETERINARY DIAGNOSTIC LABORATORY) – MINISTRY OF AGRICULTURE AND ANIMAL HUSBANDRY www.minae.gov.mg

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MINISTRY OF FOREIGN AFFAIRS www.diplomatie.gov.mg

CENTRAL BANK OF MADAGASCAR www.banky-foibe.mg

GENERAL DIRECTORATE OF CUSTOMS www.douanes.gov.mg



MPEB - Ministry of Fisheries and Blue Economy

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